SELECTED CONTRIBUTIONS IN SUPPORT OF
UH HILO STRATEGIC GOALS 2008-2010
Updated September 30, 2009

UH Hilo Strategic Goal I - Educational Opportunities: Maintain a well-rounded mix of liberal arts & professional programs, while distinguishing ourselves by taking full advantage of the extraordinary natural environment & cultural diversity afforded by our island setting.
- Accommodated record high enrollments of 3,774 in Fall 2008 (5.63% increase over Fall 2007) and 3,677 in Spring 2009 (6.73% increase over Spring 2009).
- Increased the number of in-state applications for Fall 2008 by 15% from the previous Fall term.

UH Hilo Strategic Goal II - Educational Quality: Continue to refine & strengthen efforts to fulfill our primary mission to offer high quality undergraduate liberal arts & professional programs.
- Developed model syllabus for UNI 101 (freshmen seminar), which was approved under the auspices of the Colleges of Arts & Sciences; implemented training for UNI 101 instructors during Summer 2009, with four sections of UNI 101 offered in Fall 2009.
- Reinstated HON 100: Honors Colloquium in the College of Arts & Sciences to serve as the freshmen integrative seminar for the incoming cohort of Chancellor’s Scholars beginning Fall 2009.
- Supported the College of Pharmacy’s efforts to establish, build and augment the new Pharm.D. program, which enrolled its first 90-student cohort in Fall 2007; assisted in the development and implementation of an autonomous academic calendar.

UH Hilo Strategic Goal III - Student Success: Build a learning environment that facilitates student development & success.
- Successfully advocated for a new student fee in May 2008 to support student recreational activities and programs; accepted delivery of a state-of-the-art $13 million, 22,600 square feet Student Recreation Center in June 2008. Subsequently launched a full array of student recreational programs, established operational procedures, and hired full cadre of staff; completed furnishing exercise equipment and other furniture for the building in Spring 2009.
- With the assistance of “seed” funding from a Hawaii State Department of Health grant, established the Sexual Violence Prevention Project – a campus-wide educational campaign to reduce and prevent violence against women on campus during academic year 2008-09.
Through efforts of the new Enrollment Management Implementation Team appointed by the Chancellor in August 2008 (chaired by the Vice Chancellor for Student Affairs, (1) established an academic course planning model to better manage student enrollments and seat demand (with notable improvements in the Fall 2009 registration process as compared to Fall 2008); (2) identified clearer priorities for student recruitment; and (3) served as a forum for several helpful dialogues between academic and student affairs colleagues to resolve challenges related to student recruitment, retention and graduation.

• Expanded programs for first-time, full-time freshmen to extend beyond the Fall Orientation events and include ongoing academic and social integration initiatives throughout the year.

• The 13 sports programs comprising Vulcan Athletics claimed the inaugural Pacific West Conference Commissioner’s Cup in Spring 2008.

**UH Hilo Strategic Goal IV – Resources:** Obtain sufficient resources to support enrollment growth, high quality programs & enhanced services.

• Submitted applications for and received FY 2008-09 awards for several federal grants, including $405,463 from the Asian American, Native American and Pacific Islander-Serving Institution program (one of six campuses to receive an award in the grant’s inaugural year) and $682,982 from the Title III Native Hawaiian-Serving Institution renovation program.

• Mitigated a projected 2007-08 fiscal year deficit of nearly $500,000 in the Office of Intercollegiate Athletics during Spring 2008; subsequently balanced the budget in FY 2008-09.

• Established and implemented consistent, transparent fiscal policies for allocation of athletic scholarship aid and team travel dollars in the Office of Intercollegiate Athletics.

• With Board of Regents approval, secured $20 million in revenue bonds to acquire off-campus facilities to renovate and operate as student residential facilities.

**UH Hilo Strategic Goal V - Community Outreach:** Embrace opportunities for dynamic community involvement.

• Reestablished and reenergized the Athletic Advisory Board in Spring 2008.

• Members of the Division of Student Affairs participated as active members on University of Hawaii System committees and work groups, including ones addressing Banner implementation, Code of Student Conduct revision, and biennial budget planning.

• Cultivated partnerships with the Hawaii County Office of the Prosecuting Attorney and related community-based agencies in support of violence against women initiatives.

**UH Hilo Strategic Goal VI - Organizational Development:** Establish a more effective organization & invest in human capital.
• Revised the vision/mission/operating principles statement for the Division of Student Affairs in January 2009.
• Revised the vision/mission/guiding values statement for the Office of Intercollegiate Athletics in October 2008.
• Formally established the Women’s Basketball program and head coach position (thus increasing our Title IX compliance) in April 2009.
• Reorganized staff in the central VCSA office to develop more administrative capacity to serve Divisional needs, including (1) establishment of and hiring of a new Budget Manager position and (2) appointment of four “cluster” leaders as mid-level managers in the Division of Student Affairs.
• Vice Chancellor for Student Affairs served as facilitator for the Task Force on Shared Governance, which met throughout the year to address concerns identified by the WASC site visit team in the areas of (a) curriculum review and approval processes and (b) policy recommendation and decision-making; recommendations from this Task Force were forwarded to the Chancellor, who approved them in May 2009.
• In consort with Office of Environmental Safety, reviewed and updated the University’s pandemic flu response plan; VCSA served as Incident Commander in Spring 2009 to prepare for outbreak of H1N1 virus (swine flu).
• Appointed a new Director of Intercollegiate Athletics, Mr. Dexter Irvin, on September 1, 2009, following an 11-month search process.

This document is updated on a quarterly basis by the Vice Chancellor for Student Affairs. The UH Hilo Strategic Plan can be found at http://www.uhh.hawaii.edu/uhh/strategic/.