

Statement for 4.5 UH Hilo's Stakeholders

In 2016 Chancellor Donald Straney announced that UH Hilo would work on an updated Strategic Plan once the Board of Regents' Integrated Academic and Facilities Plan is completed. In the meantime, UH Hilo's work continues to be informed by the existing campus strategic plan and by the 2015-2021 UH System Strategic Directions. A Strategic Plan Review Committee representing the university 'ohana (including faculty, staff, students, and administrators) was formed in Fall 2016 by Chancellor Donald Straney to review UH Hilo's progress and identify areas in need of further work in the current plan. Vice Chancellor Marcia Sakai chaired the group and the report was completed in Fall 2017.

In Fall 2018, UH Hilo prepared to develop a new strategic plan with more than 40 listening tour sessions seeking input from faculty, staff, students, and the broader community as well as monthly online surveys. (<https://hilo.hawaii.edu/strategicplan/>) In late September 2020, Chancellor Irwin welcomed a group of UH Hilo stakeholders to reflect on the best qualities of past challenges, successes, and changes resulting in identifying strengths that helped the University be successful. Chancellor Irwin met with various campus programs, departments, and stakeholders beginning in September 2019 through February 2020. UH Hilo then launched the Strategic Doing process and two committees were formed to focus on Relationships and Importance of Place, legacy strengths of our institution that guide "Where are we going?" and "How will we get there?". The process is driven by UH Hilo values and informed by UH Hilo stakeholders

Through the Office of University Relations, weekly campus email communications continue and a parent newsletter was institutionalized in 2019. UH Hilo also began hosting monthly Brown Bag Sessions beginning in October 2019 open to all Faculty & Staff and designated sessions open to all students. At the onset of the pandemic, these Brown Bag sessions continued via Zoom in April 2020 and transformed to monthly open online topic focused University Forums in July 2020 with the Chancellor and her administrative team of Vice Chancellors. Through technology, attendance and participation increased significantly and recordings are available to campus faculty and staff, especially for those who could not attend. Technology allowed for campus to engage with both students and their families, especially with the heightened health concerns about residing in our housing facilities and attending select in-person classes during this pandemic.

UH Hilo will re-engage UH Alumni, an area of engagement that was previously actively pursued by the UH Foundation. UH Foundation, however, eliminated positions throughout the UH System as a result of overall budget decisions and duties were centralized.

For faculty at UH Hilo, this island is not just a place to work, but also their home, which brings with it the responsibility of making a positive contribution to our natural and cultural environments. Our students are doing their studies in a culturally, economically, socially, and geographically diverse place, the perfect preparation for being productive citizens in a global community. Anchoring this diversity is the recognition that an important knowledge base resides in the indigenous people of Hawai'i—a concept

now policy for the UH System. UH Hilo has made good progress in the goal that addresses our impact on the community, island, and state through responsive higher education, community partnerships, and knowledge and technology transfer.

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