

Chancellor's Executive Council Meeting October 27, 2023

Budget and Facilities

**Kalei Rapoza
Vice Chancellor**



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HILO

Campus Budget

- 1. Alignment with the 2023-2029 UH Strategic Plan**
- 2. Budget Preparation – Cycle and Timeline**
- 3. 2025 Supplemental Budget Request**
- 4. Budget Implementation - FY 2024 Operating Budget**



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HILO 2

2023-2029 UH Strategic Plan

Five Foundational Principles

- Hawaiian Place of Learning
- Statewide Need
- Diversity and Equity
- Sustainability
- Stewardship of Resources

Four Strategic Imperatives

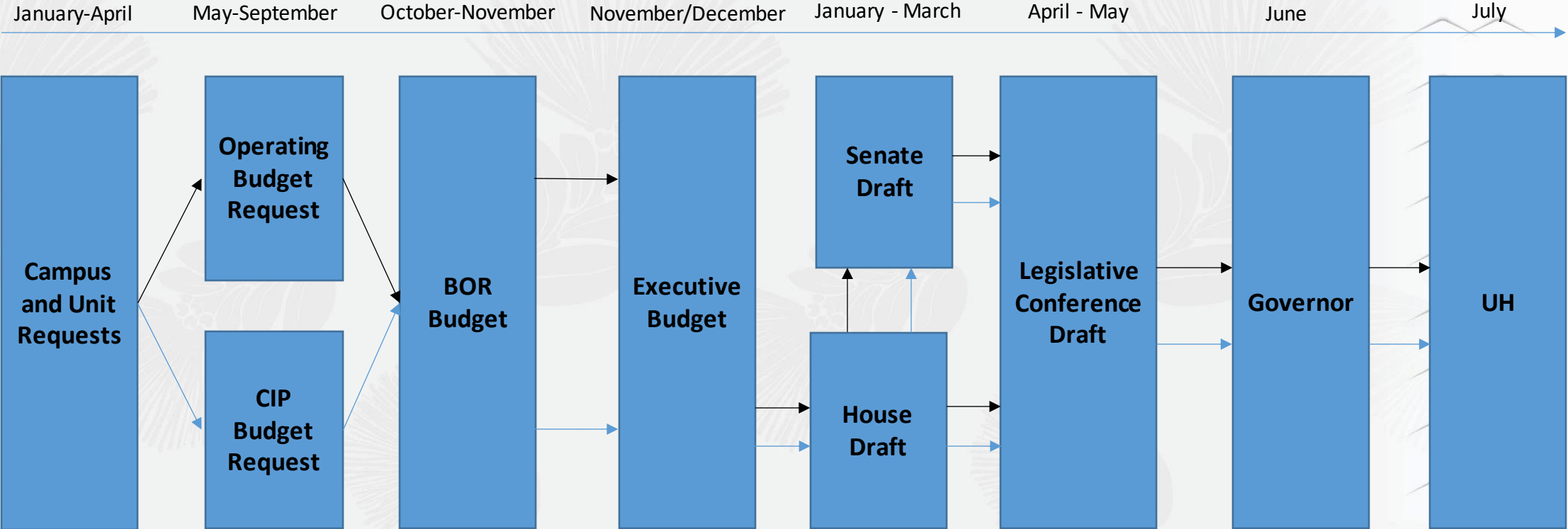
- Fulfill Kuleana to Native Hawaiians and Hawai'i
- Develop Successful Students for a Better Future
- Meet Hawai'i's Workforce Needs of Today and Tomorrow
- Diversify Hawai'i's Economy Through UH Innovation and Research



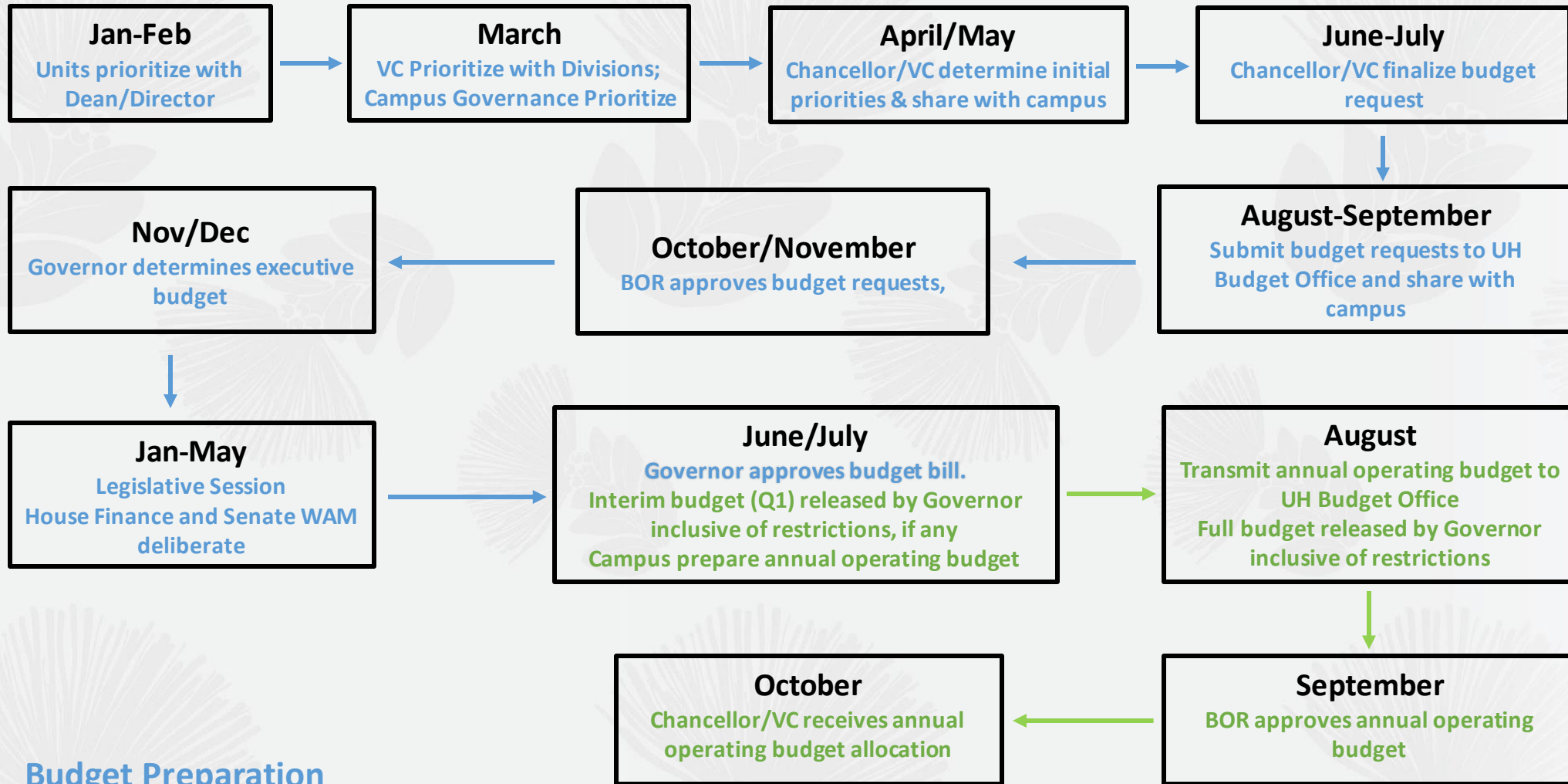
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HILO 3

Budget Preparation Timeline



Budget Process and Timeline



2025 Supplemental Operating Budget

(BOR approved November 2023)

- Restoration of funds to pre-pandemic level: \$3,420,000
- Continue current level of funding for UH Hilo Athletics for team travel costs: \$400,000
- Positions and funds to establish the Bachelor of Science in Education Studies degree program effective Fall 2024 and expand the Kahuawaiola Indigenous Teacher Education program to create pathways for highly qualified teachers to help address the ongoing teacher shortage: 4.00 FTE and \$285,000
- Positions and funds to support the MA in Counseling Psychology - Clinical Mental Health Specialization which trains mental health professionals who can enter the field and provide much needed support to meet the state and community need for mental health services: 3.00 FTE and \$210,000



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HILO 6

FY 2024 Planned One-time Expenditures

(TFSF Reserves \$7,385,450)

- **Fulfill Kuleana to Native Hawaiians and Hawai'i (\$140,000)**
 - 'Āina- and community-based education – Two passenger vans are needed to transport students and employees to different communities across the island which will allow the university to provide opportunities to connect students and employees to 'āina which is a foundation to Hawaiian culture, knowledge and language.
- **Developing Successful Students for a Better Future (\$4.25 million)**
 - Improve campus infrastructure: \$2.45 million will be invested to upgrade, repair or replace classroom furniture, network switches, computer labs, York chiller, and air conditioning.
 - Improve hands-on learning: \$800,000 will support the marine science program and agriculture farm.
 - Enhance student engagement and achievement: \$1.0 million will be invested towards recruitment and retention initiatives.
- **Fund current programs and critical services (\$3.0 million)**
 - Reserves will be utilized to minimize impact to programs and services due to a decline in tuition and fee revenue, general fund restriction and increased operating expenses (utilities, fringe benefit, bank service fees, minimum wage, etc.). Use of reserves will enable the campus to continue activities that address the University strategic imperatives.



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HILO 7

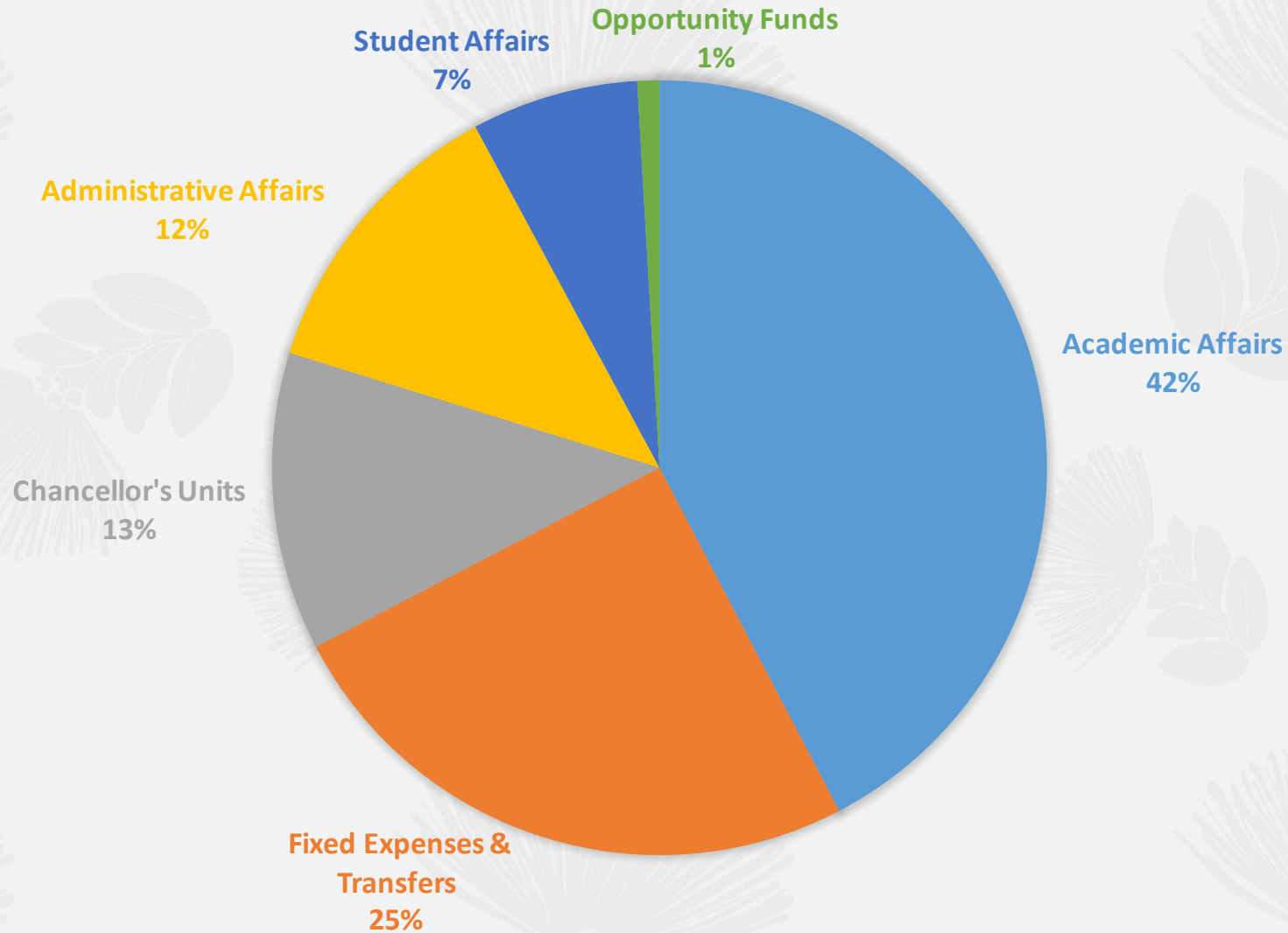
FY 2024 Operating Budget Allocation

(General Fund and TFSF)

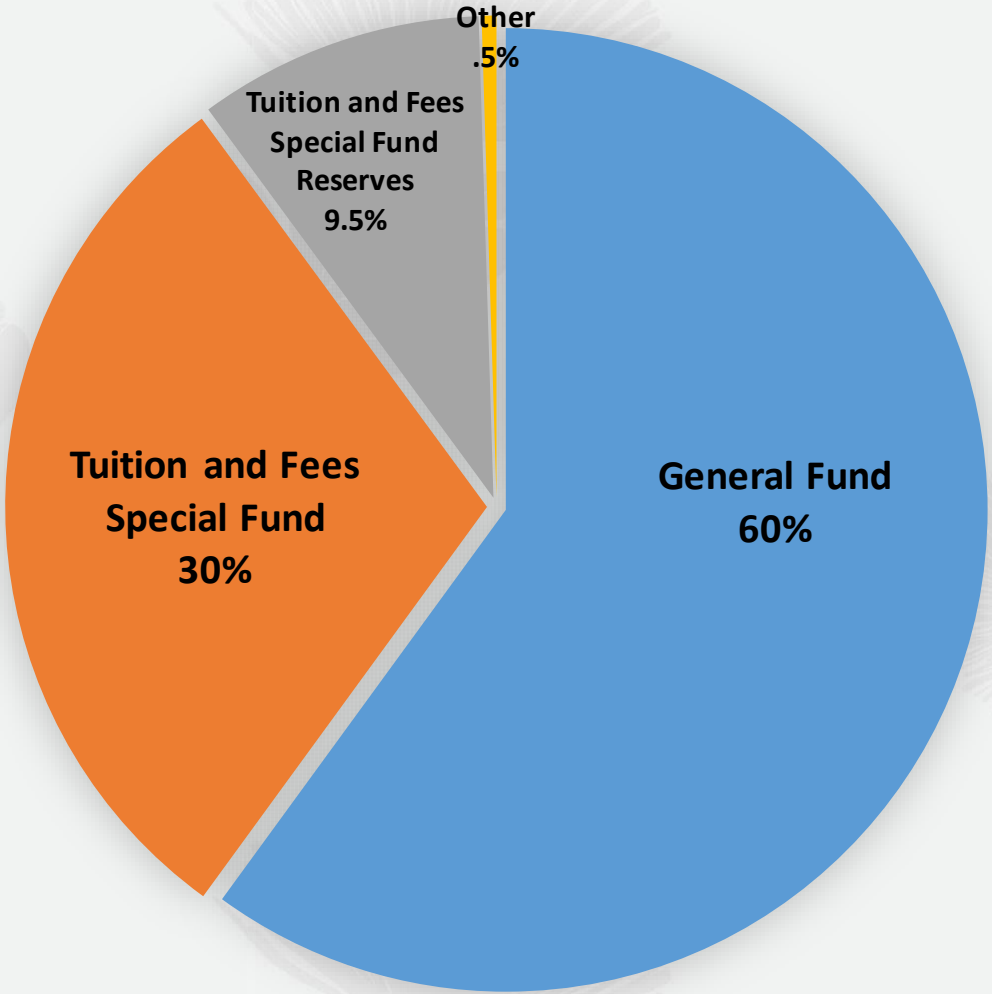
FY 2024 BUDGET ALLOCATION									
<i>Note: Chancellor's Units include Athletics & IRO</i>									
	FY 2024	FY 2024	FY 2024	FY 2024	FY 2024	FY 2024	FY 2024	FY 2024	FY 2024
	Initial Allocation	CB Distribution from FY 2023	BI Adjustment	Base Adjustment	One-Time Adjustment	CB Adjustment	Adjusted Allocation	\$ Reduction	Allocation after Reduction
Resources									
RESOURCES									
General Fund	44,721,582	0	(493,000)	0	(26,296)	2,022,533	46,224,819		46,224,819
Tuition and Fees Special Fund	23,017,320	0		0	7,385,450	0	30,402,770		30,402,770
Research and Training Revolving Fund	200,000	0		0	0	0	200,000		200,000
Other Transfers-In	180,000	0		0	0	0	180,000		180,000
Total Resources	68,118,902	0	(493,000)	0	7,359,154	2,022,533	77,007,589	0	77,007,589
EXPENSES									
Transfers-out (Assessments & ELI)	1,051,005			(38,557)	25,000		1,037,448		1,037,448
Fixed Expenses									
Student Employment	667,394			70,000	200,000		937,394		937,394
Services (legal, disability, bank, recruitment)	504,237			20,000			524,237		524,237
Off Campus Lease	49,973						49,973		49,973
CRDM	1,136,595				1,432,000		2,568,595		2,568,595
Utilities	6,212,283						6,212,283		6,212,283
Payroll Related (workers comp/vacation pool)	2,266,113	(1,524,348)			199,493	0	941,258		941,258
Student Scholarship/Exchange/Early College	7,003,952						7,003,952		7,003,952
Sub-Total Fixed Expenses	17,840,547	(1,524,348)	0	90,000	1,831,493	0	18,237,692	0	18,237,692
Academic Affairs	25,862,814	688,303	167,000		800,000	1,171,703	28,689,820	(541,400)	28,148,420
DKICP	4,596,012	139,824		(385,584)		180,276	4,530,528	(85,495)	4,445,033
Student Affairs	4,373,000	120,315			788,450	180,636	5,462,401	(103,080)	5,359,321
Chancellor's Office (direct reports)	9,722,652	106,375	(660,000)		400,000	194,392	9,763,419	(184,244)	9,579,175
Administrative Affairs	8,523,161	215,688			640,000	295,526	9,674,375	(182,563)	9,491,812
Opportunity Funds for the Future	722,319	0					722,319	(13,631)	708,689
Subtotal - Program Expenses	53,799,958	1,270,505	(493,000)	(385,584)	2,628,450	2,022,533	58,842,862	(1,110,413)	57,732,449
Total Expenses	72,691,510	(253,843)	(493,000)	(334,141)	4,484,943	2,022,533	78,118,002	(1,110,413)	77,007,589
Net									0



FY 2024 Budget Allocation Breakdown



FY 2024 Budgeted Resources



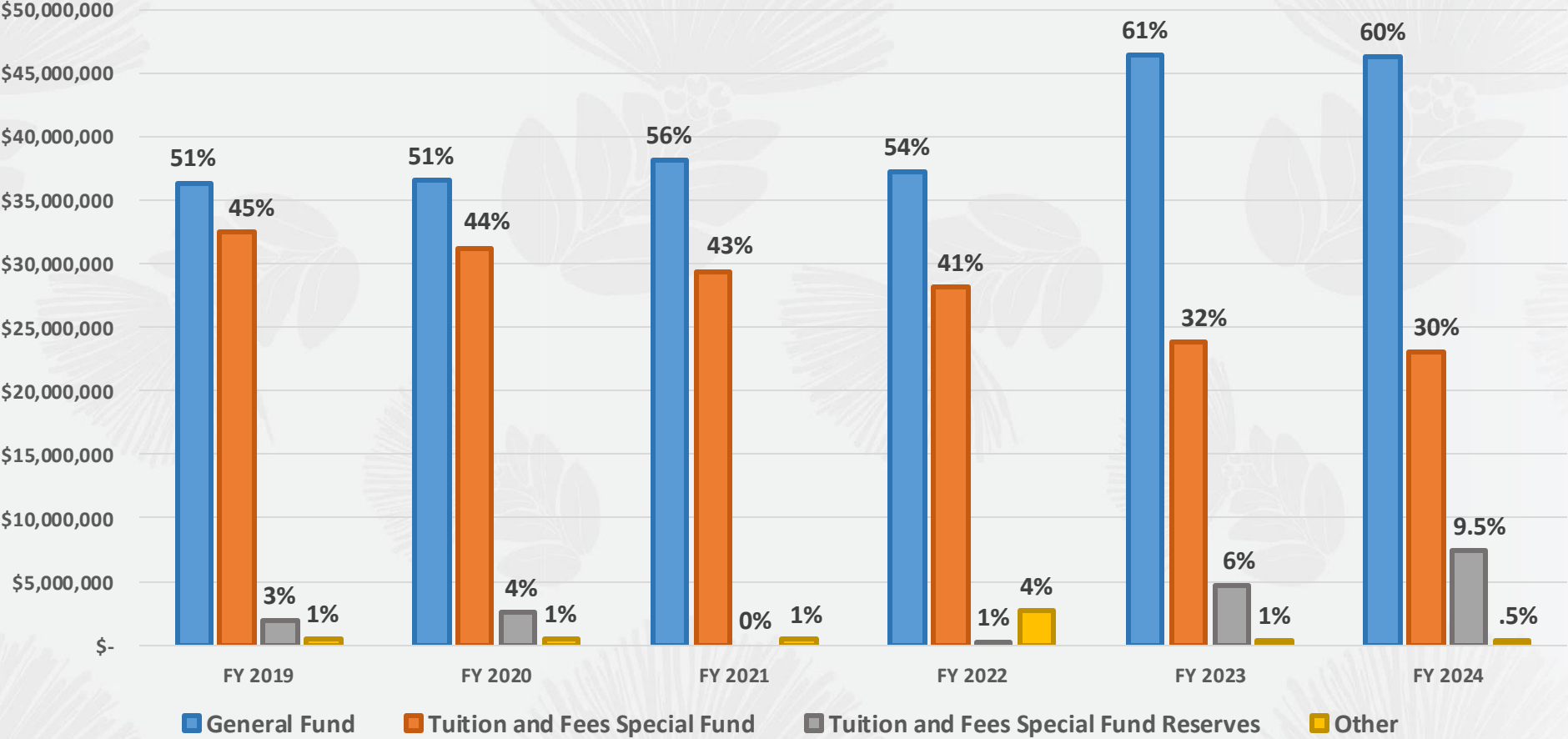
■ General Fund ■ Tuition and Fees Special Fund ■ Tuition and Fees Special Fund Reserves ■ Other



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HILO 10

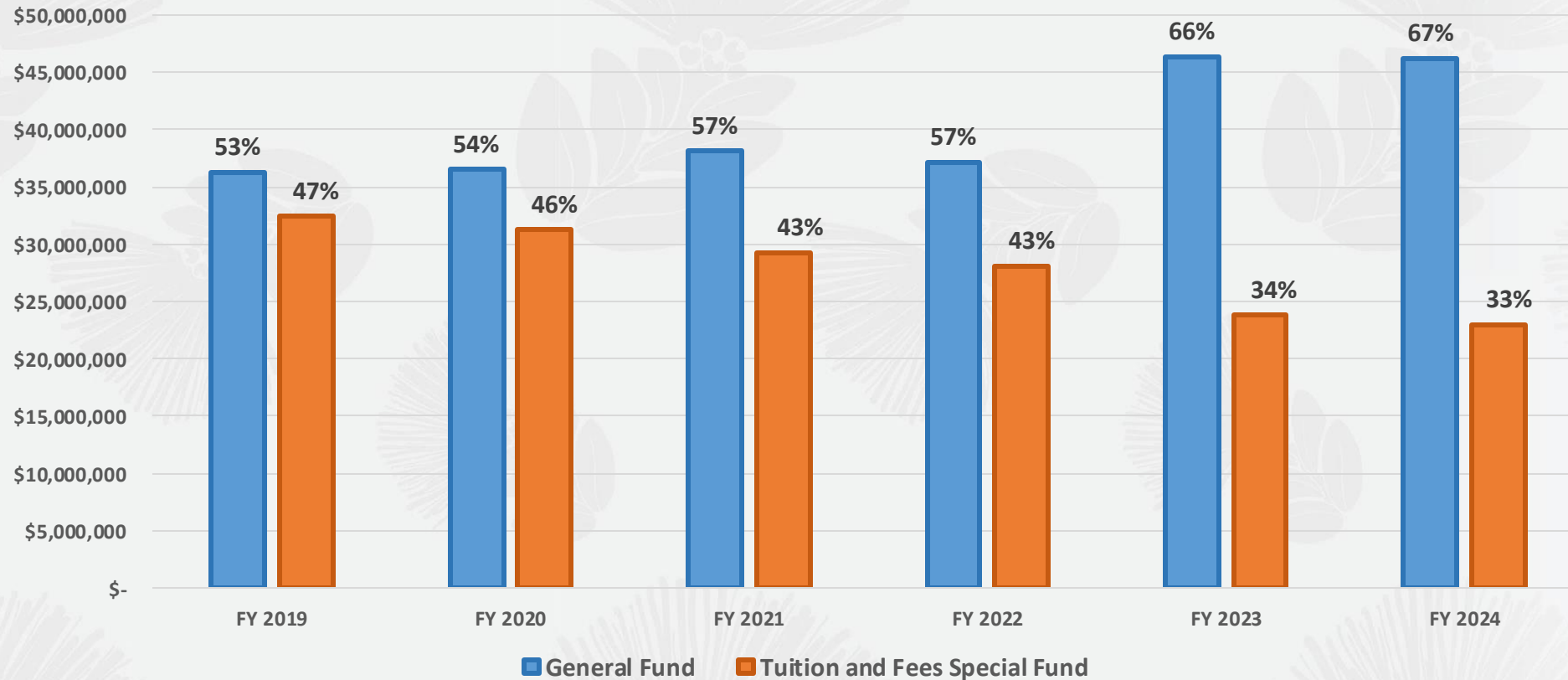
FY 2019 – FY 2024 Budgeted Resources



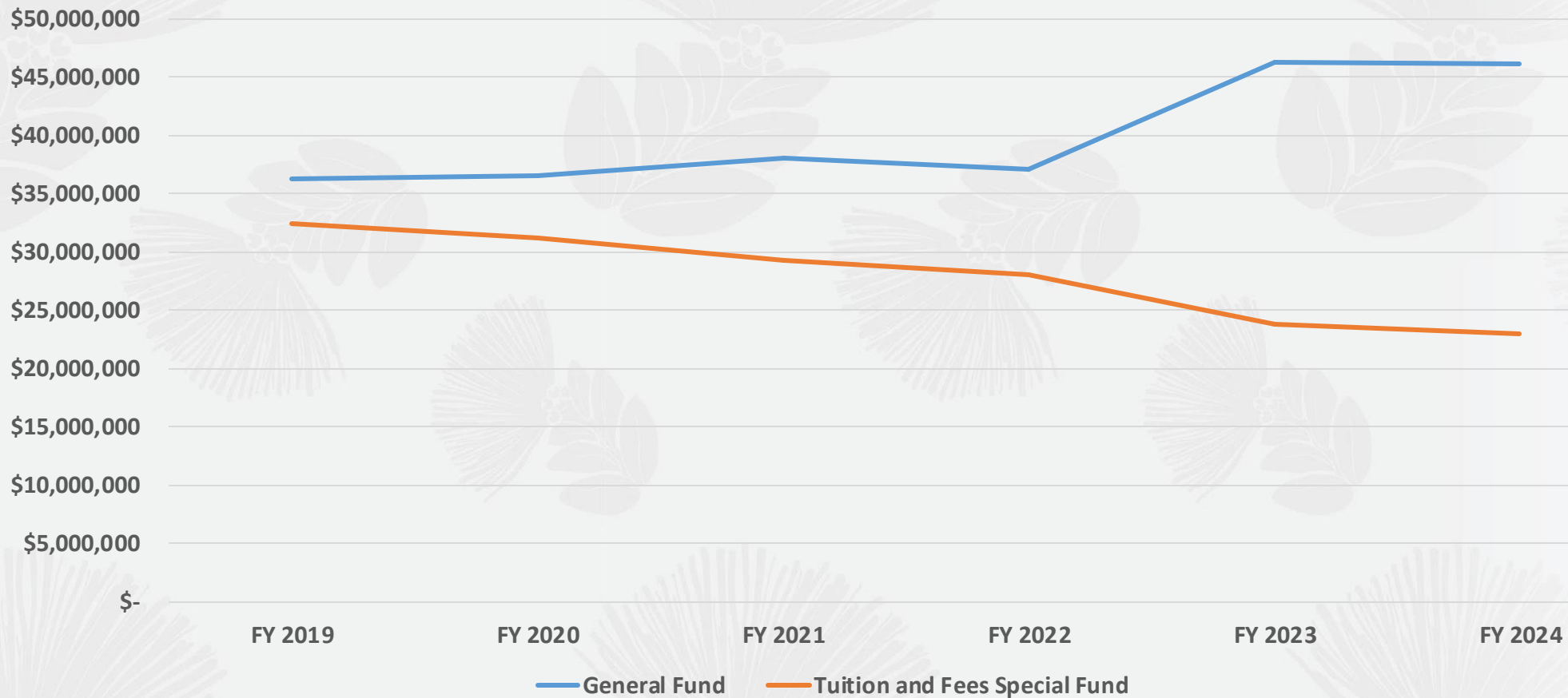
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HILO 11

FY 2019 – FY 2024 General Fund Allocation and Budgeted Tuition Revenue

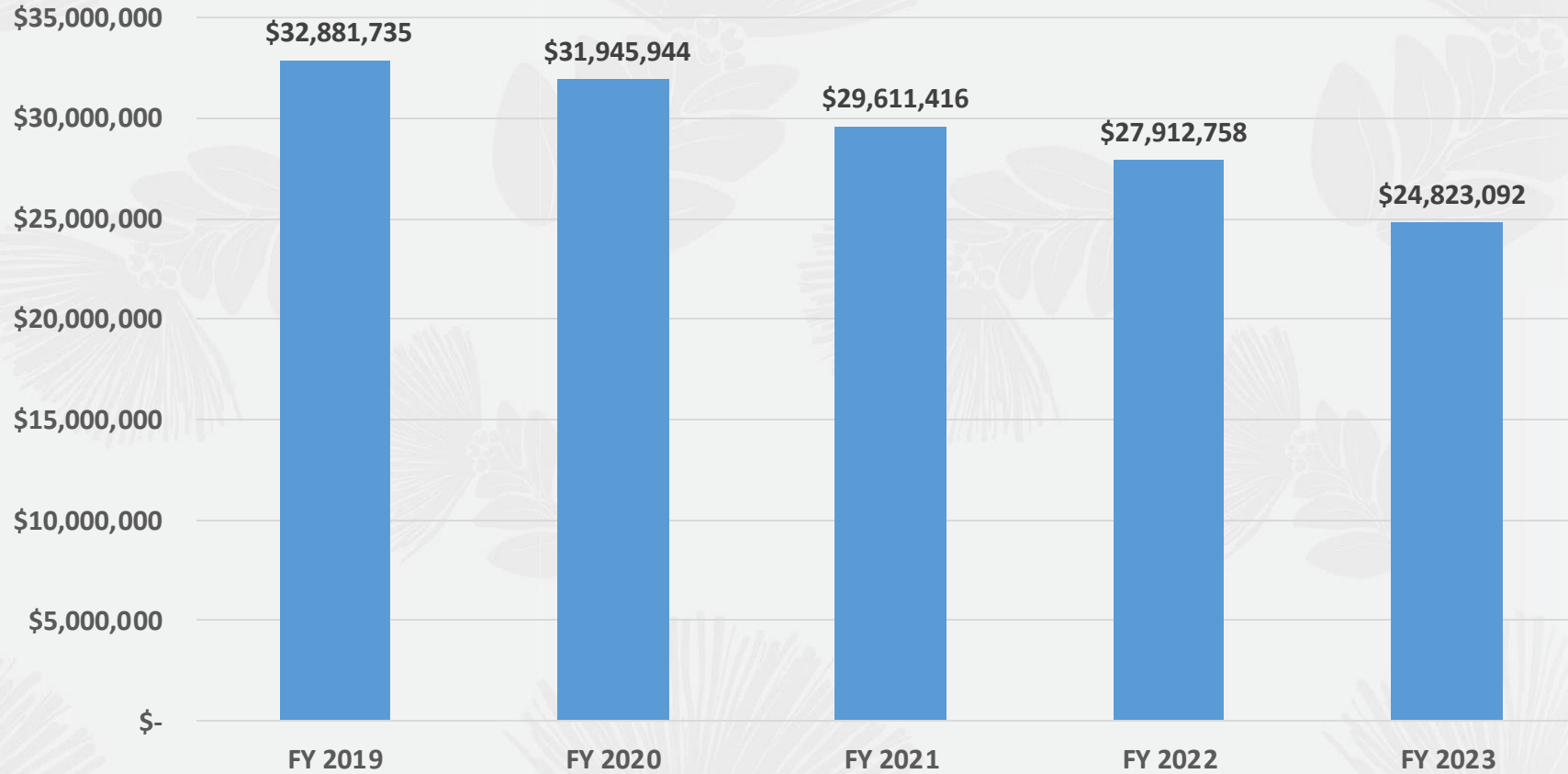


FY 2019 – FY 2024 General Fund Allocation and Budgeted Tuition Revenue



Actual TFSF Revenue FY 2019 – FY 2023

Does not include summer session and CCE

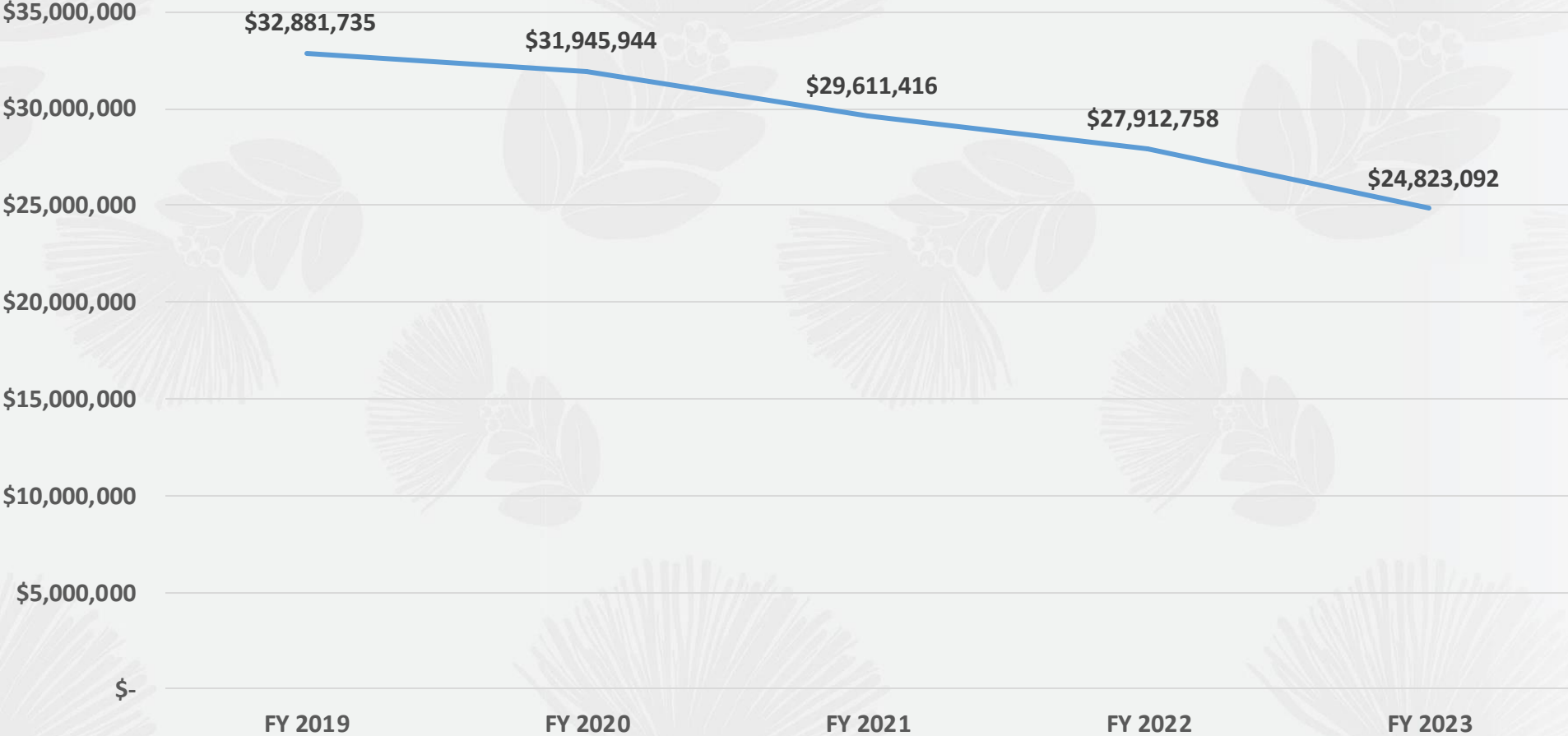


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HILO 14

Actual TFSF Revenue FY 2019 – FY 2023

Does not include summer session and CCE



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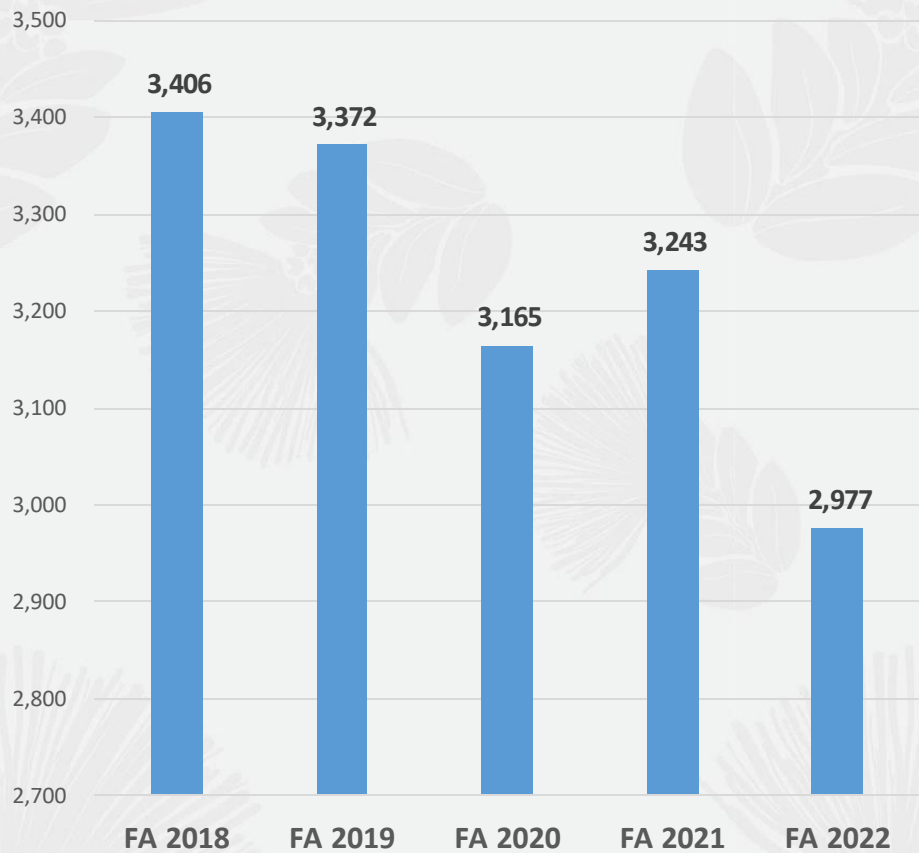
HILO 15

Headcount Enrollment Fall 2014 – Fall 2023

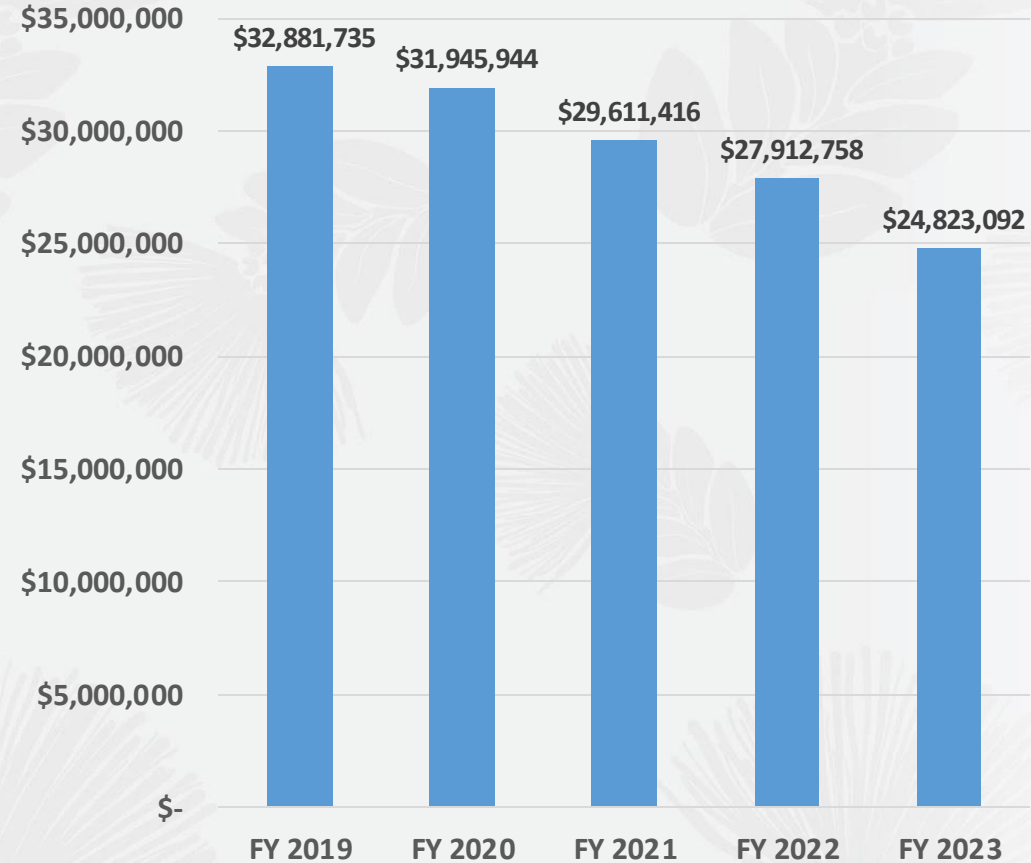
Fall Semester	Headcount	Change in Headcount	% Change
2014	3,924	-119	-2.9%
2015	3,829	-95	-2.4%
2016	3,666	-163	-4.3%
2017	3,539	-127	-3.5%
2018	3,406	-133	-3.8%
2019	3,372	-34	-1.0%
2020	3,165	-207	-6.1%
2021	3,243	78	2.5%
2022	2,977	-266	-8.2%
2023	2,781	-196	-6.6%
<p>Note: Counts include special students (early admits, concurrent and auditors) for all years, except when the Early Admit / Non Early Admit students filters are applied.</p>			
<p>Source: Banner Operational Data Store (ODS) IRO_BASE</p>			



Headcount Enrollment Fall 2018 – Fall 2022



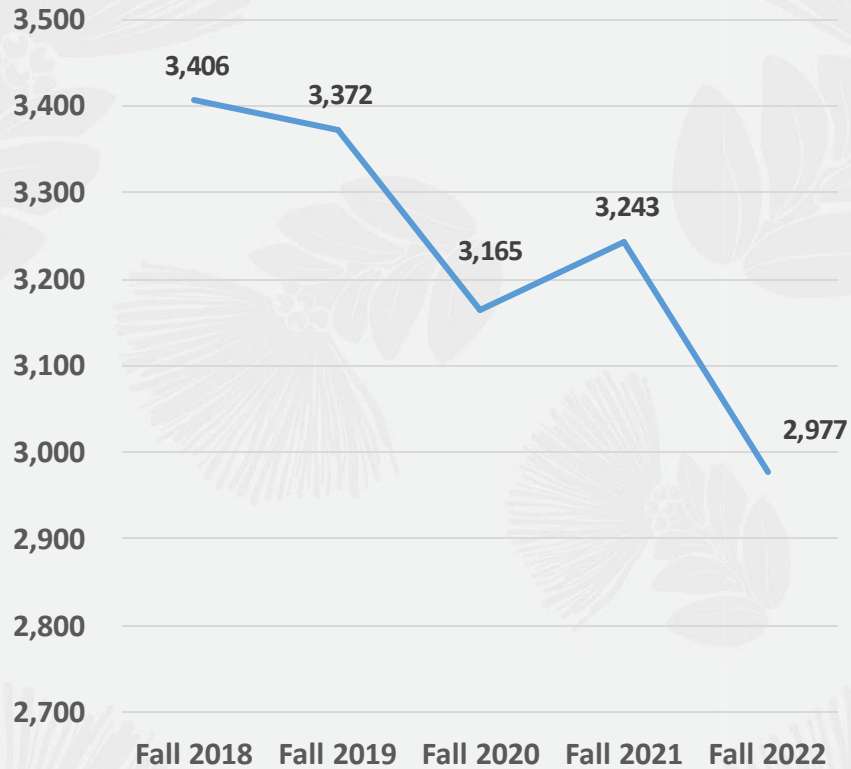
Actual TFSF Revenue FY 2019 – FY 2023



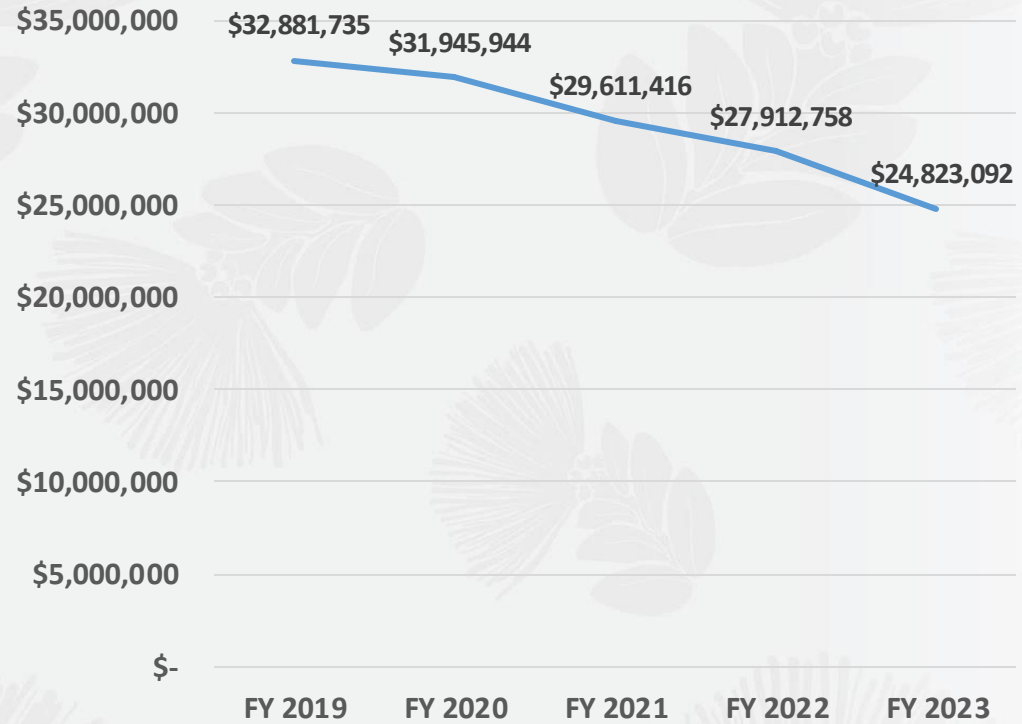
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Headcount Enrollment Fall 2018 – Fall 2022



Actual TFSF Revenue FY 2019 – FY 2023



Headcount Enrollment and Actual Tuition Revenue FY 2019 – FY 2023

Enrollment				Actual Tuition Revenue			
Fall Semester	Headcount	Change in Headcount	% Change	Revenue	Change in Revenue	% Change	Fiscal Year
2018	3,406	-133	-3.8%	\$ 32,881,735	\$ (986,766)	-2.9%	2019
2019	3,372	-34	-1.0%	\$ 31,945,944	\$ (935,791)	-2.8%	2020
2020	3,165	-207	-6.1%	\$ 29,611,416	\$ (2,334,528)	-7.3%	2021
2021	3,243	78	2.5%	\$ 27,912,758	\$ (1,698,658)	-5.7%	2022
2022	2,977	-266	-8.2%	\$ 24,823,092	\$ (3,089,665)	-11.1%	2023
2023	2,781	-196	-6.6%				
<p>Note: Counts include special students (early admits, concurrent and auditors) for all years, except when the Early Admit / Non Early Admit students filters are applied.</p>							
<p>Source: Banner Operational Data Store (ODS) IRO_BASE</p>							



Facilities Planning and Construction

RIM: Renew, Improve, Modernize

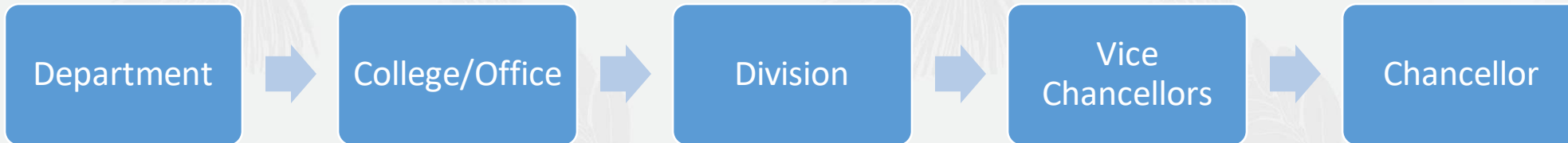
- FY 18: \$0.0
- FY 19: \$8.3m
- FY 20: \$5.0m
- FY 21: \$8.0m
- FY 22: \$1.3m
- FY 23: \$7.0m
- FY 24: \$14.5m
- FY 25: \$21.0m



Facilities Planning and Construction

Project Prioritization

- Deferred Maintenance Backlog (Sightlines)
- Health and Safety
- Program Needs



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Facilities Planning and Construction RIM

FY 24 Funded Projects \$14.5m

- UCB (design)
- Library AC (design)
- STB AC (construction)
- Theater AC (construction)
- PB 5-7 (construction)
- Athletics
(design/construction)

FY 25 Funded Projects \$21m

- UCB (construction)
- Library AC (construction)
- College Hall C
(design/construction)
- Theater
(design/construction)
- Athletics Repairs Phase 2
(design/construction)



Deferred Maintenance

FY 24 - \$1,528,987 (\$1m from Reserve)

- Wentworth Chiller
- Main Chiller Backup
- Pana'ewa Stable (design)
- Administration Building Gutter
- CAFNRM Roof/Gutter
- Library Switchgear and Transformer

FY 24 – Energy Reinvestment - \$271,000

- Wentworth AC (design)
- MSB AC (design)
- HICH AC
- Campus Center AC



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Facilities Planning and Construction

Current Projects:

- CNHS-Life Science Biology Building
- Pana'ewa Farm Workshop
- Campus Center
- UH Hilo Library
- 'Imiloa Skylight Repair
- Pharmacy Modular Buildings
- Student Life Center Pool*
- Hale Kehau Equipment Replace*
- Hale Ikena Transformer*

Projects in Bid or Design

- Hoku Kea Decommissioning
- Nursing Lab
- EKH Renovation
- Psychology Lab
- STB AC
- CAFNRM AC
- Main Chiller Backup Replace
- SLC AC
- Theater AC
- Admin Building Gutter
- PB 10-14*

*Funded with other special funds, revolving funds or grant funds



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HILO 24