UH Hilo: Creating a Future with the People of Hawai‘i

Chancellor Donald Straney
Rotary Club of Hilo Bay
August 24, 2011

National Trends for 2011

- 35 states: budget shortfalls
- 13 states: HE down over 10%
- 11 states: enrollments capped
- $9 B stimulus funding ends
- Tuition increasing

‘A‘ohe pau ka ‘ike i ka hālau ho‘okahi
One learns from many sources
Even at Harvard...

- **Endowment**
  - 2008: $37 B
  - 2009: $26 B
  - 2010: $27 B

- **Arts and Sciences**
  - 2011 deficit (projected): $35 M
  - 2011 deficit (realized): $16 M

University of Hawaiʻi

- 2009-2011: 23% decrease in General Funds
- 2012: $6.6 M ARRA funds restored
  - $16 M General Fund reduction
  - New tuition schedule
- 2013: $1.6 M General Fund reduction
Fall 2011

- 4,000+ students
- Class size to promote learning
- Economic impact: $250M on $30M state funding
- 825 direct jobs; 3,900 indirect jobs

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Moving Forward

The challenge is simple:

“How do you do the best you can with the money you have?”

-Paul Lingenfelter
President
State Higher Education Executive Officer

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Moving Forward

► Be more efficient and remain effective
► Develop diverse revenue streams
► Protect quality of education

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What UH Hilo Stands For:

► Access to education.
► Learning from many sources.
► Excellence in teaching and scholarship.
► Student-faculty interaction.
► Diversity and cultural infusion.
► Stewardship of the natural and cultural environment.
► Community partnerships and economic impact.

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UH Hilo’s Mission

UH Hilo challenges students to achieve their academic best and provides opportunities for them to apply what they learn in the rich cultural and natural context of Hawai‘i. In preparing for their own future, students help improve the quality of life in the state, the region and the world.

Draft Strategic Goals

► Provide students applied learning experiences.
► Inspire excellence in teaching, research and collaboration.
► Foster a vibrant and sustainable campus.
► Cultivate a multicultural university rooted in Hawai‘i indigenous history and culture.
► Strengthen UH Hilo’s impact on the community, island and state.
► Facilitate organizational excellence.
**Applied Learning**

- Applied learning experience for each student
- Increase student internships and research opportunities
- Hire an internship coordinator

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**Excellence in Teaching & Scholarship**

- Faculty-developed programs to help integrate teaching and research
- Examine faculty reward systems and work expectations

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Potential New Programs with Local Impact

- Engineering
- Data Analytics
- Conservation Biology PhD
- Agriculture and Entrepreneurship

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Infusing Hawaiian Cultural Perspectives in Teaching, Research, and Outreach

- Connect programs in Ka Haka ‘Ula with other colleges
- Integrate Nā Pua No‘eau
- Collaborative programs with Hawai‘i Community College
- ‘Imiloa Astronomy Center

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Community Impact

ADOPT-A-BEEHIVE PROGRAM
Supporting:
► Agriculture
► Food security
► Sustainability
► Business
► Future jobs

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Island Impact

ACCESS ACROSS THE ISLAND:
► 2+2 model with Hawai‘i Community College to create degree ladder
► North Hawai‘i Education & Research Center in Honoka‘a
► Potential programs in Puna
► Increased on-line degree programs

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Organizational Excellence

- Faculty and Staff development; committing $100K
- Share development programs with local community
- Hire Director of Communications

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Next Steps

- Implement at the unit level
- Budget to the plan
- Encourage innovation in practice
- Develop new revenue sources
- Increase transfers to UH Hilo

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Creating a Future with the People of Hawaiʻi

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